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# Foreword

Frédéric Abbadie CHIEF FINANCIAL OFFICER

frederic.abbadie@arteliagroup.com

The purpose of this document is to give an overview of the 2023 consolidated accounts of ARTELIA HOLDING. It does not follow any standardised presentation. In no circumstances can it take the place of the financial documents required by law, and in particular the appendix to the accounts attached to the management report.

We have the pleasure to inform you that our auditors have certified the group accounts without reserve. The Administration and Finance Department is at your disposal to provide any further information that you may require.

# FRANCE

	%
ARTELIA SAS	100
★ CLI SAS	100
★ Gantha Sas	100
✓ QUADRIC SAS	100
✤ RFR Structure et Enveloppe Sas	100
★ SECOA SAS	100
✓ SIS CONSEIL SAS	100
SPRETEC SAS	100
▼ Sam Artelia Monaco	99.9
✓ Artelia Saudi Engineering CC Saudi Arabia	100
ARTELIA PEOPLE SOLUTIONS	100
Artelia Industrie Sas	100
ARTELIA DIGITAL SOLUTIONS SAS	100
✤ TOOLZ SARL	100
PRINCIPIA SAS	66.67
	100
SPGA SAS	100
★ SAGA Sas	100
Artelia Consulting	100

# **Organisation chart**

AT 31 DECEMBER 2023

### **ARTELIA HOLDING SAS**

## EUROPE

			%
GERMANY			100
Artelia GmbH			
BELGIUM			00.00
Artelia Belgium S.A.			99.92 100
SHER S.A.			100
➡ SHER CONSULT LTD	Rwanda	100	
DENMARK			100
ARTELIA AS			
<b>+</b> Ejendomsselskabet Naestvedvej	Aps	100	
NORWAY			
Dr Techn Olav Olsen AS			100
UNITED-KINGDOM			
Artelia Projects UK Limited			100
★ APPLEYARDS LIMITED		100	
Austin Newport Group Ltd			100
CDAIN			
SPAIN ARTELIA SPAIN S.L.U			100
ARTELIA SPAIN S.L.U			100
ITALY			
ARTELIA ITALIA S.P.A			99
ARTELIA HALIA S.P.A			//
NETHERLANDS			100
ARTELIA NEDERLAND B.V.			100
AUSTRIA			
AUSTRIA Artelia Austria GmbH			100
ARTELIA AUSTRIA GMBH	Czech Rep.	100	100
ARTELIA S.R.U.	OZEGNINEF.	100	
SWITZERLAND			
ARTELIA INDUSTRIE SUISSE SA			100
ARTELIA INDUSTRIE SUISSE SA ARTELIA SUISSE S.A.			100 99.80
ARTELIA JUISSE J.A.			77.00

# AROUND THE WORLD

#### AFRICA % Algeria 100 Artelia Algérie EURL IVORY COAST ARTELIA CÔTE D'IVOIRE SASU 100 Morocco ARTELIA MAROC S.A. 100 MADAGASCAR Artelia Madagascar SRL U 100 Guinea Artelia Guinée SASU 100

### MIDDLE EAST

U.A.E.	
Sogreah Gulf FZE	100
Ομαν	
Artelia Muscat Engineering Consultancy LLC	99
İSRAEL	
ARTIS Engineering and Consulting Ltd	100

### ASIA/AMERICA

Mexico			
Artelia Cal y Mayor S.A. de C.V.			70
VIETNAM			
Artelia Vietnam Company Limited			100
Singapore			100
Artelia Singapour PTE. LTD.			100
	IYANMAR AMBODIA	100 100	
THAILAND			
Artelia Thailand Ltd			99.9
SMC CONSULTING ENGINEERS LTD*			49 95
ARTELIA ENGINEERING LTD SMC CONSULTING ENGINEERS LTD*			95
		51	
PHILIPPINES			99.9
Artelia Philippines Inc.			77,7
PT Artelia Isoplan Indonesia			67
India			
ARTELIA CONSULTING ENGINEERS LIMIT	TED PLC		99.99
Canada			
FNX-Innov Inc			100
S.M. GROUP INTERNATIONAL INC		100	
A.X.C. Construction Inc		100	

 $^{\ast}$  Joint participation between ARTELIA HOLDING SAS and its Thai subsidiary ARTELIA ENGINEERING Ltd.

## **Consolidated income statement**

IN EUROS THOUSANDS - AT 31 DECEMBER 2023	2023	2022
REVENUE	983 206	833 063
Other operating income of which reversals of impairment and provisions Cost of sales Personnel expenses Other operating expenses Taxes and levies Amortisation, depreciation, impairment and provisions	33 407 22 385 -347 710 -554 844 -3 919 -15 544 -41 883	29 943 21 730 -281 464 -475 573 -6 668 -16 298 -39 330
OPERATING PROFIT BEFORE PROVISIONS FOR GOODWILL AMORTISATION AND IMPAIRMENT	52 712	43 672
Goodwill amortisation and impairment	-4 097	-4 095
OPERATING PROFIT AFTER PROVISIONS FOR GOODWILL AMORTISATION AND IMPAIRMENT	48 615	39 577
Financial income and expense Non-recurring income and expense Income tax expense (incl.deferred tax)	-1 192 1 498 -12 062	-3 671 247 -9 771
PROFIT OF FULLY-CONSOLIDATED COMPANIES	36 859	26 382
Share of profit of equity-accounted investments	55	68
CONSOLIDATED PROFIT	36 914	26 450
Profit attributable to minority interests	-586	-451
PROFIT ATTRIBUTABLE TO OWNERS OF THE GROUP	36 329	25 999

## **Cash flow statement**

IN

I EUROS THOUSANDS - AT 31 DECEMBER 2023	2023	2022
Profit attributable to owners of the Group Share of profit attributable to minority interests Adjustments to reconcile profit with net cash from operating activities:	36 329 586	25 999 451
. Depreciation, amortisation and provisions . Change in deferred tax . Net (gain) or loss on disposals . Share of profit of equity-accounted investments	22 530 1 355 294 -55	19 228 -489 -265 -68
GROSS CASH FLOW FROM OPERATIONS	61 038	44 856
Dividends received from equity-accounted investments Change in operating working capital	36 20 402	36 -3 877
TOTAL CHANGE IN WORKING CAPITAL	20 438	-3 841
NET CASH FROM OPERATING ACTIVITIES	81 476	41 015
Acquisition of non-current assets Proceeds from disposal of non-current assets Effect of change in scope Change in amounts due for acquisition of non-current assets	-15 373 1 224 -93 757 -925	-12 580 4 771 -10 062 -38 286
NET CASH FLOW USED IN INVESTING ACTIVITIES	-108 831	-56 157
Dividends paid to shareholders of parent company Dividends paid to shareholders of minority interests Investment grants received Proceeds from borrowings Repayment of borrowings	-30 633 -424 144 125 -80 694	-36 759 -548 577 65 901 -23 737
NET CASH FLOW FROM FINANCING ACTIVITIES	32 374	5 434
Effect of exchange rate fluctuations	-502	-409
NET INCREASE IN CASH AND CASH EQUIVALENTS	4 517	-10 117
Cash and cash equivalents beginning of the year $^{(1)}$	150 548	160 665
CASH AND CASH EQUIVALENTS END OF THE YEAR $^{(1)}$	155 064	150 548

### <sup>(1)</sup> excl. Agent/principal arrangements

<sup>(2)</sup> Change resulting from newly consolidated or deconsolidated entities

# **Consolidated balance sheet**

IN EUROS THOUSANDS - AT 31 DECEMBER 2023

			2023	2022
Assets	Gross value	Depreciation, amortisations and provisions	Net value	Net value
Intangible assets <i>of which goodwill</i> Property, plant & equipment Financial assets Equity-accounted investments	309 247 <i>282 833</i> 114 673 12 588 257	-60 664 <i>-38 799</i> -77 656 -7 337 0	248 583 <i>244 034</i> 37 017 5 251 257	181 710 <i>178 059</i> 26 791 5 732 254
NON-CURRENT ASSETS	436 765	-145 657	291 108	214 488
Inventories & work in progress Trade & related accounts receivable <sup>(1)</sup> Other receivables <sup>(2)</sup> Marketable securities Cash <sup>(3)</sup>	93 469 553 74 967 65 766 96 818	0 -23 043 -3 227 0 -1 462	93 446 510 71 740 65 766 95 356	15 324 009 77 251 40 629 116 886
CURRENT ASSETS	707 197	-27 732	679 465	558 790
TOTAL ASSETS	1 143 962	-173 389	970 573	773 278
<ul> <li><sup>(1)</sup> of which trade receivables from agent/principal arrangement</li> <li><sup>(2)</sup> of which trade receivables from agent/principal arrangement</li> <li><sup>(3)</sup> of which cash held for agent/principal arrangement</li> </ul>	s		32 148 k€ 0 k€ 5 933 k€	0 k€ 23 858 k€ 6 946 k€

Equity & Liabilities	2023	2022
Share capital Additional paid-in capital Profit for the period	76 583 -2 095 36 329	76 583 4 719 25 999
EQUITY	110 817	107 301
Minority interests	2 557	2 314
PROVISIONS FOR CONTINGENCIES AND LIABILITIES	100 585	91 537
Loans and borrowings <sup>(6)</sup> Trade and related accounts payable <sup>(4)</sup> Other current liabilities <sup>(5)</sup>	212 249 125 724 418 641	148 425 63 820 359 881
LIABILITIES	756 614	572 126
TOTAL EQUITY & LIABILITIES	970 573	773 278
<ul> <li><sup>(4)</sup> of which trade payables for agent/principal arrangements</li> <li><sup>(5)</sup> of which current liabilities for agent/principal arrangements</li> <li><sup>(6)</sup> of which bank overdrafts and short-term borrowings</li> </ul>	30 787 k€ 7 294 k€ 125 k€	0 k€ 30 804 k€ 22 k€

## **ON THE CONSOLIDATED FINANCIAL STATEMENTS**

This is a translation into English of the statutory auditors' report on the consolidated financial statements of ARTELIA HOLDING issued in French and it is provided solely for the convenience of English-speaking users.

This statutory auditors' report includes information required by French law, such as information about the appointment of the statutory auditors or verification of the management report and other documents provided to shareholders.

This report should be read in conjunction with, and construed in accordance with, French law and professional auditing standards applicable in France.

### ARTELIA HOLDING

Société par Actions Simplifiée

91 rue Simone Veil

93400 Saint-Ouen-sur-Seine

Auditors' report on the "consolidated financial statements"

Year ended December 31, 2023

To the Chairman,

### Opinion

In our capacity as statutory auditors of ARTELIA HOLDING, and in response to your request, we have audited the accompanying "consolidated financial statements" of ARTELIA HOLDING, which comprise the balance sheet as at December 31, 2023, the income statement for the year then ended and the notes to the financial statements.

In our opinion, the "consolidated financial statements" present fairly, in all material respects and in accordance with French accounting rules and principles, the assets and liabilities and financial position at December 31, 2023 and the results of operations of all the persons and entities included in the scope of consolidation for the year ended December 31, 2023.

### **Basis for opinion**

### Audit standards

We conducted our audit in accordance with professional standards applicable in France and with professional guidance issued by the Compagnie Nationale des Commissaires aux Comptes (CNCC). We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Our responsibilities in accordance with these standards are set out in the section entitled "Statutory Auditors' Responsibilities relating to the Audit of the Consolidated Financial Statements" of this report.

### Independence

We conducted our audit in accordance with the rules of independence set out in the French Commercial Code and in the Code of Ethics governing the profession of statutory auditor.

## Responsibilities of management and those charged with corporate governance in respect of the "consolidated financial statements"

It is the responsibility of management to prepare consolidated financial statements that give a true and fair view in accordance with French generally accepted accounting principles, and to implement such internal control procedures as it determines are necessary to ensure that the consolidated financial statements are free from material misstatement, whether due to fraud or error.

In preparing the "consolidated financial statements", it is the responsibility of management to assess the company's ability to continue as a going concern, to present in these "consolidated financial statements", where appropriate, the necessary information relating to going concern, and to apply the going concern accounting policy, unless the company is to be wound up or cease trading.

These "consolidated financial statements" have been prepared under the responsibility of management and, as they are not intended for distribution to shareholders, have not been approved by the Chairman.

### Statutory auditors' responsibilities for the audit of the "consolidated financial statements »

Our responsibility is to issue a report on the "consolidated financial statements". Our objective is to obtain reasonable assurance about whether the "consolidated financial statements" taken as a whole are free of material misstatement. Reasonable assurance refers to a high level of assurance but does not guarantee that an audit performed in accordance with professional standards applicable in France and with the relevant professional guidance issued by the Compagnie Nationale des Commissaires aux Comptes will result in the systematic detection of any material misstatements. Misstatements may be the result of fraud or error and are considered material when it is reasonable to expect that they could, individually or in aggregate, influence the economic decisions made by users of the financial statements.

## **STATUTORY AUDITOR'S REPORT**

## **ON THE CONSOLIDATED FINANCIAL STATEMENTS**

In the context of an audit carried out in accordance with these standards and the professional doctrine of the Compagnie Nationale des Commissaires aux Comptes relating to this intervention, the statutory auditor exercises professional judgment throughout the audit. In addition:

- he identifies and assesses the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, defines and implements audit procedures to address these risks, and obtains audit evidence that he believes to be sufficient and appropriate to provide a basis for his/her opinion. The risk of not detecting a material misstatement resulting from fraud is higher than that of a material misstatement resulting from error, as fraud may involve collusion, falsification, deliberate omission, misrepresentation or circumvention of internal control;
- he identifies and assesses the risks of material misstatement of the "consolidated financial statements", whether due to fraud or error, designs and implements audit procedures to address these risks, and obtains audit evidence that it believes to be sufficient and appropriate to provide a basis for its opinion. The risk of not detecting a material misstatement resulting from fraud is higher than that of a material misstatement resulting from error, as fraud may involve collusion, falsification, deliberate omission, misrepresentation or circumvention of internal control;
- he obtains an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of internal control;
- he assesses the appropriateness of the accounting methods used and the reasonableness of the accounting estimates made by management, as well as the related disclosures in the "consolidated financial statements";
- he assesses the appropriateness of management's application of the going concern accounting policy and, based on the information gathered, whether there is any significant uncertainty linked to events or conditions that could call into question the company's ability to continue as a going concern. This assessment is based on information gathered up to the date of his report, bearing in mind that subsequent events or circumstances could call into question the company's ability to continue as a going concern. If the auditor concludes that there is a material uncertainty, he draws the attention of the readers of his report to the information provided in the "financial statements" concerning this uncertainty or, if this information is not provided or is not relevant, he expresses a qualified opinion or an unfavorable opinion;
- he assesses the overall presentation of the "consolidated financial statements" and whether the "consolidated financial statements" give a true and fair view of the underlying transactions and events, or whether the financial statements have been prepared, in all material respects, in accordance with the stated framework or agreed criteria;
- regarding the financial information of persons or entities included in the scope of consolidation, it gathers information which it considers sufficient and appropriate to express an opinion on the "consolidated financial statements". The auditor is responsible for directing, supervising and performing the audit of the consolidated financial statements, and for expressing an opinion on these financial statements.

This report has been prepared for your attention in the context described above and must not be used, distributed or quoted for any other purpose. We accept no liability whatsoever to any third party to whom this report may be distributed or to whom it may reach. This report is governed by French law. The French courts shall have exclusive jurisdiction over any dispute, claim or difference arising out of or in connection with our engagement letter or this report. Each party irrevocably waives its rights to oppose any action brought in such courts, to claim that the action was brought in an incompetent court, or that such courts lack jurisdiction.

Paris-La Défense, le 21 juin 2024

The Statutory Auditors

Forvis Mazars SA Deloitte & Associés

**Olivier DEBERDT** 



Philippe CORIAT

